

Vancouver campaign platform

Complete policy collection

I am running for mayor to make daily life work better: treatment people can reach, a safe place to sleep, affordable homes, reliable services and public accounts people can question.

END THE NONSENSE.

Detox. Toilets. Work. Dignity, safety and prosperity.

- 01** Dignity and recovery
- 02** Affordable homes and fair costs
- 03** Safety and justice
- 04** Reliable services and public spaces
- 05** Prosperity and opportunity
- 06** Democracy and accountable government

28 concise policies, organized around six common themes. Each policy identifies actions, delivery, measures and conditions. These are campaign proposals; Council decisions and partner agreements are needed where specified.

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Find a policy

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Walk in detox and recovery

When someone asks for help, there should be a real door to walk through and a clear next step. I will seek a staffed, low-barrier withdrawal and recovery hub on or near East Hastings.

WHAT I WILL BRING FORWARD

- Negotiate with Vancouver Coastal Health and qualified providers for same-day assessment, safe transport and reserved treatment capacity. Publish actual requests, admissions, refusals and waits.
- Link withdrawal care to continuing treatment, mental-health support, medication when clinically appropriate, and housing and employment navigation. Existing services, including Onsite, must be part of the capacity review.
- Offer practical recovery supports such as transport, a phone or a bicycle through a capped, clinically reviewed incentive program. A 100-day pathway should offer a funded supported-work placement or an equivalent accessible opportunity.

Delivery. Bring a site, operator, staffing and partnership proposal to Council within 100 days. The City can help with premises and coordination; health partners must approve and fund clinical care. Treatment length follows individual need, not a fixed seven-day contest.

Public measures. Report wait times, sustained treatment engagement, housing stability, participant-reported outcomes and safety events. Compare against a published baseline.

Conditions. Keep treatment voluntary wherever the law permits. Do not withdraw lifesaving care or housing because someone relapses. Any Detox Vault media project must be separate, optional and unable to influence care or benefits.

Connects to: 02, 03, 04, 25

Evidence notes: S01, S07 in the full policy package.

Vancouver Works

Vancouver Works will offer practical employment help to people facing criminal-record barriers, disability, addiction, language barriers or long unemployment. Useful work should come with fair pay and a route forward.

WHAT I WILL BRING FORWARD

- Open a walk-in employment desk with help for ID, benefits, transport, work clothing, language support and employers willing to hire.
- Develop a supervised materials-recovery pilot using contracted demolition and commercial feedstock. Keep the 24-hour work-campus goal, with hours and capacity expanded as staffing, verified feedstock and demand justify it.
- Use posted piece rates with applicable minimum-wage protection, paid training, safe tasks and clear injury coverage. Pay for work actually done; verify scrap ownership and reject suspicious material.
- Seek voluntary diversion partnerships for suitable cases, with legal advice and victim interests considered. Courts and prosecutors retain their authority.

Delivery. First establish an operator, safe site, committed feedstock, buyers and wage budget. Treat a 30-stall campus as a later design option; scrap proceeds are one revenue source, not a promise of self-financing.

Public measures. Publish wages, hours, injuries, material revenue, full public subsidy, job retention and participant progress. Independently test effects on theft and emergency calls.

Conditions. Entry to support does not require abstinence. Access to equipment depends on functional safety. No forced labour, unpaid replacement of City workers, or compulsory public disclosure of health information.

Connects to: 01, 11, 14, 20

Evidence notes: S01 in the full policy package.

Shelter and safe vehicle living

A dry bed, safe place to sleep and access to a toilet are the starting point. I will pursue voluntary shelter and safe-parking options while expanding permanent housing pathways.

WHAT I WILL BRING FORWARD

- Bring forward one managed 40–60-space safe-parking pilot at a suitable industrial-edge site, with toilets, water, waste collection, pump-out access, fire lanes and transit connections.
- Develop a two-year hosted-RV pilot of up to 200 permits on suitable private lots, subject to owner consent, safety and servicing requirements.
- Assess surplus buildings, parkades and other sites for shelter. Keefer–Columbia and Pender–Cambie are candidates for feasibility review, not approved housing locations.
- Provide secure storage, pet accommodation, disability access and help replacing lost ID. Coordinate casework by consent and publish only aggregate housing progress.

Delivery. Seek the necessary bylaw changes, site agreements and operator funding. Indoor vehicle accommodation needs specific fire, ventilation, egress, structural and occupancy approval; an empty parking space is not automatically a legal bedroom.

Public measures. Count safe nights, shelter turnaways, voluntary housing placements, repeat homelessness, complaints and safety incidents.

Conditions. Assess affordability from income and operating costs. Set fees only after publishing the service, subsidy and affordability model. Avoid displacement that simply moves people elsewhere; protect belongings and provide notice, alternatives and review.

Connects to: 01, 04, 07, 15, 27

Evidence notes: S01 in the full policy package.

Toilets and daily sanitation

A toilet is only useful when people can reach it and it works. I will make reliable sanitation a basic service standard in the DTES, Chinatown, parks, beaches and busy public corridors.

WHAT I WILL BRING FORWARD

- Publish a map showing opening hours, accessibility, current outages and the nearest working alternative. Provide a telephone option as well as digital reporting.
- Prioritize 24-hour locations where need warrants staffing. Require working handwashing, soap, toilet paper, safe lighting, drinking-water access where appropriate and scheduled cleaning.
- Test durable modular toilets for deployment beginning in 2027, subject to site approval and an operating contract. Compare full lifetime cost and user access before choosing a model.
- Coordinate sharps collection, litter crews, showers, laundry and legal waste disposal with shelter and Vancouver Works.

Delivery. Within 100 days, publish the service gaps, priority sites, staffing model and funded repair schedule. Use existing City and Park Board facilities where practical and negotiate access with partner operators.

Public measures. Publish open-and-working hours, stock-outs, repair time, cleanliness inspections, user complaints and total cost per usable service hour.

Conditions. Do not claim that a designed toilet has been procured or that installation alone solves sanitation. Provide an accessible alternative during outages. Staff can respond to emergencies without cameras inside private washroom space.

Connects to: 03, 05, 14, 18, 21

Evidence notes: S08 in the full policy package.

Rat control and healthy buildings

I will establish a coordinated rat-control program that fixes the food, shelter and building defects sustaining infestations. The DTES and Chinatown will be early priorities, with the same service standard citywide.

WHAT I WILL BRING FORWARD

- Create one reporting route and a named coordinator linking sanitation, property inspection, pest professionals and health authorities. Inspect high-risk SROs and food-adjacent problem sites.
- Require secure waste containers, prompt overflow collection, sealed entry points, repaired drains and documented prevention plans. Coordinate adjacent properties and construction sites so treatment does not merely move activity next door.
- Use trained pest professionals, protected traps and follow-up inspections. Follow provincial pesticide restrictions and prioritize methods that protect children, pets and wildlife.
- Help vulnerable tenants obtain inspections and enforce owner duties. Offer narrowly targeted repair help only with compliance, affordability and repayment conditions where lawful.

Delivery. Within 100 days, publish priority areas, a costed first-year plan and a monitoring protocol. Aim to inspect every identified high-risk SRO within the first year.

Public measures. Adopt a proposed 50% reduction in standardized rat-activity indicators in treated priority blocks within two years. Establish a seasonal baseline and comparison areas first; report monitoring effort and neighbouring displacement. Set the four-year target after the first-year evaluation.

Conditions. This is an activity-reduction target, not a verified population estimate. No rat bounty, casual poison distribution or unsupported claim that research has been useless.

Connects to: 04, 14, 20, 25

Evidence notes: S02, S03, S04 in the full policy package.

Tobacco retail transition

I will pursue fewer cigarette outlets and better help to quit, while giving affected small businesses a fair transition. The goal is lower smoking, not shifting the health burden onto Hastings.

WHAT I WILL BRING FORWARD

- Seek legal and public-health review of a capped, declining retail transition zone in the DTES. No new outlets or promotion; any temporary zone must expire and pass a neighbourhood-equity assessment.
- Aim to phase out ordinary storefront cigarette sales elsewhere over years one and two, where lawful. Petition BC for a province-wide, age-verified mail-order model by the end of the term.
- Design two years of time-limited support for eligible small shops to replace tobacco revenue with other products. Proposed higher licence charges on continuing sellers must have lawful authority and a published funding gap.
- Include cessation access, protection against youth sales, rural and disability access, tax enforcement and monitoring of illicit sales in the provincial request.

Delivery. Bring a legal options and transition-cost report before any closure bylaw. If the DTES zone cannot be justified, pursue a citywide declining-outlet model through BC rather than concentrate harm.

Public measures. Track outlet density, smoking prevalence using comparable surveys, cessation access, business survival and illicit-market indicators.

Conditions. Retail availability rules and smoke-free doorway rules address different harms. Do not claim this approach is proven superior or that mail order eliminates youth access. Provincial adoption cannot be guaranteed by a mayor.

Connects to: 01, 20, 23

Evidence notes: S01 in the full policy package.

First homes and lasting affordability

I will bring forward a First Homes Fund that helps eligible residents build equity without giving away public land or losing the subsidy at the first resale.

WHAT I WILL BRING FORWARD

- Seek Council approval for a capped \$25-million pilot combining separately valued City land, eligible housing funds and partner capital. Publish cash needs and land value distinctly.
- Prioritize owner-occupiers with transparent income and asset limits and no other residential property. Use long leases or a community-land-trust structure with a clear resale formula.
- Preserve public equity and an affordable resale price. Explain mortgage access, fees, repairs and resale restrictions before buyers commit.
- Maintain the proposed 3% base Empty Homes Tax and seek a 5% rate for a second consecutive taxable vacant year, with lawful exemptions and appeals. Direct eligible net revenue to housing.

Delivery. Publish legal authority, project appraisal, financing, buyer costs and an independently reviewed business case. Set a unit target only when land and construction costs are verified. Pair ownership work with rental and non-market supply.

Public measures. Report homes delivered, household eligibility, all-in monthly costs, public subsidy per home and affordability retained at resale.

Conditions. The pilot is a proposed cap, not committed funding. Do not promise lower market prices or guaranteed appreciation. Tax vacancy and underuse by objective rules, not ethnicity or citizenship.

Connects to: 03, 08, 09, 20

Evidence notes: S01, S05 in the full policy package.

Rent relief and tenant support

I will prioritize keeping people housed and making rent assistance easier to use. A better tax headline is not enough if rent and other household costs keep rising.

WHAT I WILL BRING FORWARD

- Seek a 48-hour decision target for complete urgent Rent Bank applications, measured in elapsed hours. Begin with rapid triage and publish missing-information delays separately.
- Explore bridge support for short income interruptions, including EI delays, with the program operator. Preserve affordable repayment, hardship relief and existing low-cost assistance.
- Test a tenant-verified rent-reduction rebate and safe-suite legalization compact. Benefits must purchase enforceable affordability, with tenant confirmation and recovery of misused funds.
- Develop RTB-Helper as an independent, neutral preparation tool for chronologies, evidence indexes and source-linked arguments. Provide phone or in-person help for people unable to use an app.

Delivery. Negotiate targets and funding with the Rent Bank operator. Bring a capped pilot to Council, with eligibility, legal authority and recurring funding. Refer province-wide rental law and tribunal changes to BC.

Public measures. Report urgent processing times, evictions prevented, actual tenant savings, years of affordability secured, suite approvals and tool errors.

Conditions. No automated denial of assistance, promise of a hearing win or claim of RTB endorsement. Avoid a permanent renter dividend funded from speculative vacancy-tax revenue. A rebate must improve the tenant's position rather than reimburse a paper discount.

Connects to: 03, 07, 09, 26

Evidence notes: S01, S05 in the full policy package.

Predictable taxes and honest budgets

I will publish a clear budget showing what residents pay, what services they receive and what maintenance is being deferred. Property taxes already exist; the task is to make the whole bill fair, predictable and useful.

WHAT I WILL BRING FORWARD

- Set rolling two-year tax and fee targets supported by service and asset plans. Explain departures publicly at each annual budget decision.
- Compare large cities using total household charges and comparable services, not mill rates alone. Show effects on renters, homeowners, small businesses and people with low incomes.
- Review major contracts, grants, leases, consulting, procurement and underused property in order of cost and risk. Protect independent audit and frontline service capacity.
- Bring an ability-to-pay relief design for selected administrative fines and fees, with simple verification, payment plans and review. Keep meaningful consequences for dangerous conduct.

Delivery. Publish one consolidated platform ledger within 100 days: incremental operating costs, capital, staffing, land contributions, partner funding, contingencies and funding gaps. Council must authorize spending and annual budgets.

Public measures. Report total household charges, service reliability, overdue maintenance, verified recurring savings and net program costs.

Conditions. No promise of near-zero property taxes, a cost-free platform, guaranteed savings from AI, or spending the same vacancy-tax dollar twice. Recovered funds count only when collected; avoided social costs are not City cash.

Connects to: 07, 08, 14, 25

Evidence notes: S01 in the full policy package.

Safe streets and victim follow up

People should be safe on Hastings, in Chinatown, on beaches and in every neighbourhood. I will press for visible, accountable public safety that protects victims and deals with repeat harm.

WHAT I WILL BRING FORWARD

- Ask the Police Board for service standards covering emergency priorities, investigative ownership, evidence preservation and timely updates to victims.
- Support risk-based patrols, lighting and trained community hosts where incident data and residents identify need. Protect accessible sidewalks and business entrances through proportionate enforcement.
- Build voluntary diversion and supported-work pathways for suitable cases. Serious violence, coercion and predatory conduct still require a robust investigative response.
- Review local bear-spray retail and misuse controls with police, retailers and provincial authorities, while preserving lawful purposes and avoiding an unenforceable blanket claim.

Delivery. Request a public Board service plan and staffing options within 100 days. The Board governs policing policy and budgets; investigators and prosecutors make case decisions independently.

Public measures. Track victim contact, response distributions, repeat victimization, serious incidents, case progress, complaints and diversion outcomes. Do not reward raw arrest or ticket quotas.

Conditions. Homelessness, addiction and peaceful presence are not evidence of criminality. Protect due process and complaint rights. Public reporting must not expose victims, witnesses, undercover work or active evidence.

Connects to: 01, 02, 11, 12, 13

Evidence notes: S06 in the full policy package.

Financial crime and public integrity

Complex financial wrongdoing deserves serious investigative capacity. I will ask the Police Board for a costed specialist proposal focused on documented harm and recoverable evidence.

WHAT I WILL BRING FORWARD

- Request five economic-crime investigators, five pharmaceutical and drug-company investigators, and five property and land-ownership investigators, subject to a Board workload and recruitment plan.
- Include tax-fraud liaison, procurement and contract fraud, construction fraud, wage theft, benefits and grant fraud, cyber scams and elder financial exploitation in the assessment.
- Create lawful referral protocols with tax authorities, regulators, land-title bodies and other police forces. Pharmaceutical scrutiny must distinguish marketing, billing, inducements and criminal offences.
- Strengthen independent municipal audit and whistleblower intake. Seek cooperation on transit spending through the responsible regional bodies.

Delivery. The initial ask is 15 specialist positions plus separately costed support, forensic accounting and tax liaison. A planning assumption of \$180,000–\$240,000 per position gives \$2.7–\$3.6 million annually before those extras; it is not a salary quote or approved budget.

Public measures. Report staffing, investigations by broad category, referral quality, duration and recovered funds lawfully available for reporting. Do not set prosecution quotas.

Conditions. A mayor cannot order charges, target political opponents or direct a case against City Hall. Conflicts require independent referral. No promise that recoveries will repay the program or return to the City.

Connects to: 09, 10, 12, 25

Evidence notes: S06, S01 in the full policy package.

Missing women and missing persons

A missing-person report must receive a serious, risk-based response. I will make missing women, girls and vulnerable people a visible priority in the public-safety plan.

WHAT I WILL BRING FORWARD

- Ask the Police Board for a dedicated capacity review covering missing women and girls, Indigenous people, exploitation risks and unresolved files. Seek additional investigators where workload shows a gap.
- Require a clear family contact pathway, interpreters, culturally appropriate support and prompt preservation of time-sensitive evidence.
- Support lawful regional coordination and independent review of recurring service failures. Work with Indigenous-led organizations and affected families on service design.
- Improve prevention through safe housing, transport, outreach and supports for people escaping violence or exploitation.

Delivery. Request a costed staffing and family-service proposal within 100 days. This capacity is additional to the 15-position financial-crime request; final staffing must reflect case workload and specialist needs.

Public measures. Publish de-identified reporting-to-assessment times, family-update compliance, evidence-preservation performance and independent review progress. Report case outcomes without treating quick closure as the sole measure.

Conditions. Respect a located adult's lawful privacy and safety. Do not publish shelter locations or expose people fleeing abuse. A mayor sets priorities through lawful governance, not investigative directions or assumptions about individual cases.

Connects to: 03, 10, 11, 13

Evidence notes: S06 in the full policy package.

Public cameras with accountable access

I will pursue a camera policy that lets the public understand where cameras operate, what they do and who is accountable for their use.

WHAT I WILL BRING FORWARD

- Publish proposed locations and purposes, seek area input through Agora and in-person consultation, and provide a process to request coverage, exclusion or review.
- Use privacy-safe public views only where disclosure is lawful: masking, limited resolution and delay as needed. Protect homes, shelters, treatment sites and private spaces.
- Keep identifiable evidentiary footage under controlled access. Log the user, time, purpose and action, and publish independent audit results and aggregate access information.
- Require necessity, alternatives, retention rules, security testing and an evaluation of safety outcomes before expansion.

Delivery. Begin with a limited pilot under an approved privacy assessment and legal authority. Existing traffic images do not authorize a new public-surveillance purpose.

Public measures. Track attributable safety benefits, usefulness to investigations, access misuse, privacy complaints, displacement and full operating costs.

Conditions. Area voting and signage cannot provide consent for every passer-by. Public streaming cannot guarantee that copies are traceable. Authenticate authorized viewers strongly, with optional device-local biometric unlock; do not require biometrics to use public space or create a facial-recognition registry.

Connects to: 10, 12, 16, 24, 27

Evidence notes: S09, S10 in the full policy package.

Repair streets and protect SRO residents

I will put essential maintenance back at the centre of City service. Potholes, broken sidewalks, unsafe awnings and unusable washrooms need named responsibility and visible completion dates.

WHAT I WILL BRING FORWARD

- Create a State of Good Repair register showing asset condition, urgent hazards, planned work, cost estimates and funding gaps. Distinguish routine maintenance from replacement.
- Set risk-based repair standards for sidewalks, potholes, fountains, washrooms, lighting and other public assets. Post temporary protection and accessible routes while repairs are pending.
- Coordinate SRO inspection and enforcement for alarms, exits, sanitation, rodents, electrical hazards and falling building elements. Track compliance and support tenants through repairs.
- Repair unsafe awnings and assess additional weather protection where structurally feasible. Any assistance to owners needs enforceable tenant protections and a public benefit.

Delivery. Publish a priority repair list and consolidated asset-funding options within 100 days. Act on imminent hazards immediately under existing powers; bring major renewals and new grants to the budget process.

Public measures. Report repair age, missed deadlines, repeat defects, accessible-route interruptions, washroom uptime and SRO compliance.

Conditions. Do not equate every defect with deliberate neglect or promise every SRO an awning without engineering. Preserve fire egress, heritage requirements and housing stability; enforcement should not casually displace tenants.

Connects to: 04, 05, 09, 18, 19

Evidence notes: S01, S08 in the full policy package.

Fair parking and accountable towing

Parking rules should support access and safety. I will reduce avoidable mistakes, make penalties fairer and require transparent towing standards.

WHAT I WILL BRING FORWARD

- Develop a plate-first City parking interface with clear zones, total prices, expiry reminders and a simple process for correcting an honest adjacent-zone error.
- Audit tow authorizations, rates, vehicle classification, storage charges, access to essential belongings and damage complaints. Seek refunds where records establish overcharging.
- Create hardship and review pathways for vehicle dwellers while retaining action against hazards, blocked access and unlawful obstruction. Coordinate with safe parking.
- Review daytime access, accessible stalls, drop-off and loading at CRAB Park and other beaches. Reopen avoidable closures where lawful and safe; publish reasons when access remains restricted.

Delivery. Bring parking-service and towing-contract options to Council. Publish a cost comparison before replacing payment providers. Assess the proposed 30-cent parking contribution to recovery only with lawful fee authority, clear disclosure and no assumption it replaces a health budget.

Public measures. Track search time, payment errors, appeals, overturned tickets, tow complaints, refunds, accessibility and total fees.

Conditions. Do not claim a contractor committed fraud before findings establish it. Avoid enforcement revenue targets and blanket promises that occupied vehicles can never be moved.

Connects to: 03, 09, 17, 18, 21

Evidence notes: S01 in the full policy package.

Smarter signals and better movement

I will pursue more reliable journeys through better timing, detection and maintenance. The objective is to move people safely, not simply buy systems labelled AI.

WHAT I WILL BRING FORWARD

- Audit controllers, sensors, communications and actual delay. Vancouver already has traffic cameras and signal technology; identify the gaps before purchasing replacements.
- Test adaptive control at 20–30 intersections on selected corridors, comparing it with good conventional retiming. Include bus priority, emergency access and safe pedestrian clearance.
- Require independent before-and-after evaluation, comparable control periods, open interfaces, ten-year costs and safe local fallback if communications fail.
- Share poles, conduit and power where useful. Keep traffic control, public Wi-Fi, parking enforcement and public-safety data under separate permissions and security.

Delivery. Start with an asset baseline and a competitively procured pilot. Use grid power and wired links where practical; solar and cellular sensors need site-specific winter-power, reliability and cost assessment.

Public measures. Measure person-delay, travel-time reliability, bus performance, pedestrian waits, cycling detection, stops, crashes and operating cost. Treat fuel savings as measured or modelled estimates, labelled accordingly.

Conditions. No guaranteed citywide percentage improvement or claimed vehicle-repair saving. Routine traffic sensing should minimize identifiable images and tracking. Work with TransLink on regional routes and service, without promising powers the City lacks.

Connects to: 13, 15, 17, 19

Evidence notes: S10 in the full policy package.

Reliable EV charging and fuel access

A charger behind a locked gate is unavailable to the public during that closure. I will measure actual access and successful charging, not just count equipment.

WHAT I WILL BRING FORWARD

- Publish one inventory of sites and usable ports, power, access hours, accessibility, total charging-plus-parking cost and repair status.
- Review charging access at Sunset Beach and other gated lots. Extend lawful access, improve signage or relocate equipment where the public-value case supports it.
- Prioritize renters, older apartments, curbside gaps, accessible designs and reliable payment options. Coordinate City permits and utility work with published responsibilities.
- Review gas-station transition requirements against utility delays, cost, fuel access, emergency needs and neighbourhood demand. Avoid penalizing an operator solely for documented delays outside its control.

Delivery. Bring an access-and-reliability plan and a costed gap-filling program to Council. Seek operator contracts with uptime, repair and data-reporting obligations rather than promising unlimited free charging.

Public measures. Track publicly accessible port-hours, successful sessions, utilization, repair times, queueing, total prices and distribution across neighbourhoods.

Conditions. The Sunset Beach closure and price concern needs a current site audit; no claim that charging is always free or always inaccessible. A station, site and charging port are different units and must not be added together.

Connects to: 15, 16, 18, 19

Evidence notes: S11 in the full policy package.

Parks beaches and water wise greenery

Every neighbourhood deserves public places that are welcoming and maintained. I will connect park renewal, beach access and tourism with basic dignity for residents.

WHAT I WILL BRING FORWARD

- Publish opening hours, closure reasons and reopening conditions. Prioritize Sun Yat-Sen Park access, Pigeon Park greenery, CRAB Park daytime parking and accessible waterfront routes.
- Negotiate broader supervised Hastings Folk Garden access. Study planted seating near the viaducts and confirm the community-identified S.U.C.C.E.S.S.-adjacent washroom site before committing.
- Seek up to \$150,000 for Creekside green-core feasibility, with a \$1.3-million proposed construction ceiling subject to a fresh business case.
- Compare maintenance, soil, shade and water sources at Sunset Beach and Creekside. Use drought-tolerant planting, soil improvements and approved non-potable irrigation where feasible.

Delivery. Work through the Park Board and responsible landowners. Protect beach drop-off, accessible stalls, transit and cycling access. Publish occupancy evidence before expanding parking at the expense of parkland.

Public measures. Report usable opening hours, washroom reliability, greenery condition, water by source, public access, maintenance spending and resident and visitor satisfaction.

Conditions. Follow water restrictions and protect drinking-water connections. Do not infer illegal watering from green grass or assume a modest rain tank covers an entire summer. No claimed tourism return without evidence.

Connects to: 04, 14, 15, 19, 21

Evidence notes: S08 in the full policy package.

Emergency readiness and climate resilience

I will make emergency readiness practical at the neighbourhood level, with clear information and facilities people can actually use.

WHAT I WILL BRING FORWARD

- Map cooling, clean-air, warming and emergency reception locations with accessible routes, backup power, drinking water, toilets and realistic operating hours.
- Build outreach and transport plans for seniors, disabled residents, SRO tenants and people outdoors. Include pet accommodation and medication continuity through qualified partners.
- Prioritize resilient water, drainage, trees and critical facilities in the asset-renewal plan. Test communications and safe shutdown procedures during power and network loss.
- Run public preparedness exercises with community organizations and the Musqueam, Squamish and Tsleil-Waututh Nations through appropriate partnerships. Provide multilingual and non-digital information.

Delivery. Publish a first-year readiness gap review and funded priorities. Integrate with existing emergency programs rather than create a duplicate command structure.

Public measures. Track exercises completed, facilities tested, accessible reception capacity, backup-power performance and closure or outage corrections.

Conditions. Do not describe a building as an emergency shelter until staffing, safety and supplies are confirmed. Consent-based support lists must remain protected; public maps identify services, not vulnerable residents.

Connects to: 03, 04, 14, 17, 18, 23

Evidence notes: S01 in the full policy package.

Open storefronts and local enterprise

I will make it easier to open a useful business and harder to leave a viable storefront idle indefinitely. Business renewal should create jobs and improve the street around it.

WHAT I WILL BRING FORWARD

- Create one business front door for permits, inspections and problem resolution, with published timelines and a case owner.
- Establish Open Vancouver Storefronts and a voluntary Vacant Space Activation Bank linking owners with pop-ups, artists, social enterprises and long-term tenants.
- Run a Vancouver Business and Innovation Forum and a Vancouver Challenge for practical City problems. Publish selection criteria and use competitive, lawful procurement.
- Design targeted Hastings and Chinatown incentives for fit-outs, accessibility, safety and hiring. Seek provincial authority for a persistent commercial-vacancy levy after three years, with exemptions and appeal rights.

Delivery. Within four years, assess every identified persistently vacant storefront and publish an activation, repair, redevelopment or enforcement pathway. An assessed pathway is not a guarantee that every premises will be occupied.

Public measures. Report vacancy duration, openings, business survival, approval time, jobs, public subsidy and whether incentives displace existing local operators.

Conditions. A commercial vacancy levy needs a confirmed legal route; it is not the residential Empty Homes Tax. Do not punish genuine reconstruction, environmental remediation or a demonstrably unlettable space without review.

Connects to: 02, 05, 07, 14, 21, 22

Evidence notes: S01 in the full policy package.

Tourism through a better city

I will connect tourism policy to the services residents need every day. Vancouver's reputation should be supported by a city that works when visitors arrive.

WHAT I WILL BRING FORWARD

- Coordinate clean, welcoming routes through Chinatown, Gastown, Hastings connections, the waterfront and other visitor areas, with toilets, lighting, wayfinding and accountable safety responses.
- Improve parking and transport information, beach access and accessible drop-off. Support appropriate hotel supply and workforce housing without casually sacrificing long-term rental homes.
- Partner on cultural events, neighbourhood markets and local-business itineraries. Market verified improvements rather than hide social problems or relocate people for appearances.
- Create a transparent visitor-feedback program covering repeat-visit intent, access, prices and neighbourhood experience. Publish sample methods and the range of views.

Delivery. Align work with existing destination organizations, BIAs and community groups. Cost additional marketing separately from sanitation, parks, housing and safety already included elsewhere.

Public measures. Track visitor satisfaction, business activity, repeat-visit intent, event participation and corridor service reliability. Compare changes with wider tourism trends.

Conditions. Online reviews are useful signals, not a representative poll. Available material does not establish that dry grass or homelessness caused a citywide tourism collapse. Claims of economic return need a credible baseline and attribution.

Connects to: 03, 04, 15, 18, 20, 23

AI learning and responsible investment

I will work to make Vancouver Canada's most accessible city for useful AI learning and innovation. Residents should gain skills and opportunities as technology investment grows.

WHAT I WILL BRING FORWARD

- Develop a Vancouver AI Discovery and Innovation Centre in existing space, with neighbourhood maker stations, demonstrations and free or affordable learning for children and adults.
- Invite companies, colleges and community organizations to showcase tools under independent programming rules. Include practical digital literacy, scam awareness, creative work and business applications.
- Use an illustrative \$1.5-million pilot concept with a proposed City contribution capped at \$500,000, conditional on partners funding the remainder and a sustainable operating plan.
- Require site-specific review of data-centre power, water, infrastructure costs, noise, jobs, security and heat-recovery claims, with enforceable conditions and public reporting where lawful.

Delivery. Seek an operator and host agreement through a transparent process. Keep learning-centre sponsorship separate from planning approvals and procurement decisions.

Public measures. Track participation across neighbourhoods, accessibility, demonstrated learning, business use, operating cost and independently verified project commitments.

Conditions. No sponsor control of curriculum or collection of children's data for marketing. Do not assume a data centre necessarily raises household electricity rates, provides large employment or has proven public benefits. Assess each proposal on records.

Connects to: 20, 23, 25, 26

Evidence notes: S01 in the full policy package.

Learning culture and inclusive access

I will make everyday participation easier and more affordable. A city is stronger when residents can use its facilities, learn skills and take part in cultural life.

WHAT I WILL BRING FORWARD

- Review recreation waitlists, registration, fee assistance and accessible opening hours. Publish gaps and prioritize practical improvements before new prestige projects.
- Work with the School Board, libraries and community centres on shared spaces, after-school learning, maker activities and family supports. Seek childcare opportunities on suitable City sites with qualified operators.
- Support Indigenous-led and community-led cultural programming, affordable artist space, neighbourhood festivals and Chinatown activities through transparent grants and venue access.
- Improve multilingual information, physical access, accessible washrooms and in-person service. Include seniors and people without reliable phones or identification in service design.

Delivery. Publish a neighbourhood access plan and funding choices. Major pool and recreation decisions should receive evidence, lifecycle costing and Agora input; Council, the Park Board and the School Board retain their respective responsibilities.

Public measures. Report waitlists, fee-assistance uptake, accessibility repairs, program completion, participation and venue affordability.

Conditions. Do not promise curriculum changes, free universal childcare or new facilities without the responsible authority and operating funds. Small-business and cultural funding must be transparent and available on fair terms.

Connects to: 18, 19, 20, 22, 24, 26

Evidence notes: S01 in the full policy package.

Agora and a public voice between elections

Agora will give residents a practical way to shape decisions between elections. I will publish how community input influenced my vote and explain any departure from it.

WHAT I WILL BRING FORWARD

- Provide proposal writing, source-linked discussion, amendments and advisory voting on matters before Council. Explain costs, alternatives and who is affected.
- Offer assisted participation at community locations and through non-digital channels. Use proportionate identity checks to limit duplicate voting without excluding people who lack a smartphone.
- Publish participation, eligibility rules, moderation decisions, material conflicts and minority arguments. Distinguish open feedback from a verified-resident poll.
- Use the City Servant guide to help residents understand and draft arguments in their own voice, with visible sources and a chance to correct errors.

Delivery. Begin with a tested civic pilot and a public rules charter. Show platform readiness honestly; beta software is not an official voting system. Keep campaign operations separate from any future City service.

Public measures. Track representative reach, accessibility, duplicate-account controls, moderation appeals and whether Council responses address proposals.

Conditions. Agora votes are advisory and cannot replace statutory hearings or lawful Council discretion. No benefit for voting, supporting a candidate or proving turnout. Any future participation incentive must be nonpartisan and separately reviewed. Do not link incentives to the election.

Connects to: 09, 18, 23, 25, 26, 27

Evidence notes: S01, S09, S12 in the full policy package.

Open evidence and public accountability

I will establish a public-interest research and accountability dashboard so people can inspect results, challenge explanations and compare performance over time.

WHAT I WILL BRING FORWARD

- Publish source data where lawful, definitions, code, update schedules and revisions. Track service reliability, costs, housing, safety and outcomes across neighbourhoods.
- Let Agora participants debate the values and weights used in an optional scorecard. Keep the underlying measures visible and publish old and new scores when weights change.
- Use AI to identify inconsistencies, explain records and propose improvements. Require human verification, independent audit and visible uncertainty for consequential findings.
- Maintain a disputes and corrections process, proactive disclosure and protected whistleblower routes. Scrutinize major contracts, grants and regulatory outcomes without presuming wrongdoing.

Delivery. Start with a small set of verifiable indicators and named data owners. Extend a secure AI Review Layer to procurement and policy checks in approved environments.

Public measures. Report missing data, freshness, corrections, unresolved disputes, audit recommendations completed and demonstrated savings. Separate observed facts, official claims, interpretation and proposals.

Conditions. A popular vote can change policy priorities; it cannot change historical facts. AI does not decide who deserves office or prove corruption. Protect personal, privileged and investigative records. Evidence Deck hypotheses remain research questions until evidence supports a finding.

Connects to: 05, 09, 11, 24, 26

Evidence notes: S09 in the full policy package.

City Servant and simpler public services

City Servant will offer a helpful front door for City services through text, voice and an optional live presenter. People should leave with a completed task or an honest explanation of what remains.

WHAT I WILL BRING FORWARD

- Guide users through maintained forms, display proposed answers, check missing information and provide source-linked explanations. Offer accessible text and a human handoff.
- Require approval before filing or changing a record, and show a receiving-system acknowledgement when a submission succeeds. A generated draft is not a filed application.
- Use the same guide in Agora for evidence, calculations and drafting. Keep campaign messaging out of service eligibility and official assistance.
- Develop non-emergency reporting first. Text911 must not imply emergency dispatch until a formal integration is approved; medical-photo assistance must remain outside diagnosis or clinical triage without validated clinical governance.

Delivery. Pilot a small group of common tasks alongside existing Van311 services. Compare completion, error and repeat-contact rates. Procure integration, content upkeep, accessibility and security, not just an avatar subscription.

Public measures. Publish cost per correctly resolved task, human escalation, source accuracy, completion, user comprehension and independent accessibility results.

Conditions. Modelled avatar savings require real-world verification. Keep human review for consequential decisions and confidential data in approved systems. No fabricated receipts, legal outcomes or official affiliations.

Connects to: 08, 15, 22, 24, 25, 27

Evidence notes: S09 in the full policy package.

Digital identity and lost ID recovery

Losing a wallet should not shut someone out of basic life. I will pursue a resident-controlled digital credential and a practical emergency identity-recovery pathway.

WHAT I WILL BRING FORWARD

- Pilot defined City-service credentials with minimal information, clear expiry, correction and revocation. Allow optional device-local biometric unlock, with a PIN and assisted alternatives.
- Seek BC and federal cooperation on lost-ID replacement, accepted digital credentials and reuse of lawful identity checks across services.
- Petition for interoperable acceptance in banking, telecommunications, email authentication and replacement of physical cards where appropriate. Adoption depends on regulators, issuers and participating providers.
- Provide a paper or in-person route for essential services and support people without phones, fixed addresses or conventional ID. Avoid a central log of every credential presentation.

Delivery. Publish the pilot scope, privacy assessment, security evaluation and issuer agreements before using real credentials. Treat verified identity, ordinary residence, eligibility and device authentication as separate questions.

Public measures. Track time to restore service access, refusals, repeat visits, fraud and error rates, accessibility and privacy incidents.

Conditions. Biometrics are not infallible and cannot be reset like a password. No mandatory citywide biometric registry or requirement to surrender anonymity for ordinary public activity. A City credential does not automatically replace bank, election or federal ID requirements.

Connects to: 03, 13, 24, 26

Evidence notes: S09 in the full policy package.

International relations and local independence

I will represent Vancouver as an open Pacific city committed to democracy, human rights, the rule of law and independent local decision-making.

WHAT I WILL BRING FORWARD

- Maintain constructive civic, business, research and cultural relationships with the United States, China and other partners, within Canadian law and foreign policy.
- Publish official foreign-government meetings, sponsored travel, gifts and relevant conflicts subject to lawful security and privacy limits.
- Assess major partnerships and sensitive procurement through documented security, ownership, value and human-rights criteria. Seek federal guidance and report substantiated threats to competent authorities.
- Support residents facing transnational intimidation and preserve fair treatment of diaspora communities. Advocate for transparent, lawful cross-border evidence sharing where relevant.

Delivery. Bring a municipal international-engagement and disclosure policy to Council. Cooperate with other levels of government on trade disruption and the local economy.

Public measures. Report disclosed engagements, compliance reviews, public costs and documented outcomes of partnerships.

Conditions. A mayor does not set tariffs, immigration rules, sanctions or national diplomacy. Family relationships, ethnicity, citizenship or political disagreement are not proof of foreign interference. Investigative claims need specific evidence, due process and a right of reply.

Connects to: 11, 20, 22, 25

Evidence notes: S01 in the full policy package.

First 100 days and funding rules

Days 1 to 30. Publish service baselines and urgent hazards; identify accountable owners; begin the consolidated cost ledger and targeted contract review. Convene health, housing, police-governance and community partners.

Days 31 to 60. Publish options for detox access, toilets, rat control, safe parking, storefront renewal and repairs. Open Agora consultation with offline participation. Release initial legal, staffing and funding assumptions.

Days 61 to 100. Bring a prioritized package of motions and pilot budgets to the responsible decision-makers. Publish agreements achieved, agreements still needed and a realistic implementation schedule. Issue the first public progress report.

Fund the whole service. Every new project needs capital, annual staffing, maintenance, accessibility, insurance, data security and contingency. Identify existing resources separately from new funding; count a shared team only once.

Keep proposed caps distinct. First Homes: up to \$25 million in combined land/value and capital, not all cash. AI learning pilot: illustrative \$1.5 million total, proposed City share up to \$500,000. Creekside: up to \$150,000 feasibility and a separate proposed construction ceiling of \$1.3 million. These caps are not approved appropriations.

Cost the gaps before expansion. The 15 financial-crime positions imply \$2.7–\$3.6 million annually under the stated planning assumption, before support costs. Missing-person capacity, clinical care, sanitation operations, housing, repair work and other new services need separate costed plans. This is not a fully costed aggregate platform.

Scale on evidence. Expand pilots only when safety, public value, operating funds and accountable delivery are demonstrated. Do not book projected crime reduction, scrap revenue, grants, asset sales or AI time savings as recurring cash before they are verified.

Source notes

Checked 21 September 2026. Official sources establish published rules and institutional claims; they do not independently prove program effectiveness. Proposed targets and cost allowances are campaign choices, not measured results.

S01 Vancouver Charter

Municipal governance and the need for a lawful route for bylaws, budgets and new programs. It does not itself establish that each proposed levy or grant is authorized.

S02 City of Vancouver Rats and mice

Existing reporting routes, prevention and building/waste controls. This guidance does not establish a measured citywide rat population.

S03 BC restrictions on second-generation anticoagulant rodenticides

Restrictions and conditions for permitted uses. Confirm product and site requirements before treatment.

S04 University of California Integrated Pest Management Rats

Independent technical support for sanitation, exclusion and trapping. California pesticide rules are not BC authority.

S05 City of Vancouver Empty Homes Tax

The City describes a 3% rate for the 2025 reference year. The repeat-vacancy 5% rate in this platform is a proposed change, not current law.

S06 British Columbia Police Act

Police governance and administration. Political priorities must not become directions in individual investigations.

S07 VCH Onsite Stabilization and Supported Recovery

Evidence that relevant services exist on Hastings. An operator description is not an independent assessment of access, outcomes or unmet demand.

Source notes continued

S08 Vancouver Parks Washroom Strategy

Existing strategy approved in 2020. Historical condition and access concerns should not be presented as a verified 2026 inventory.

S09 BC Freedom of Information and Protection of Privacy Act Part 3

Rules for collection, use, disclosure, security and retention. Necessity and authority must be assessed for each proposed program.

S10 City of Vancouver Traffic cameras

Existing public traffic-camera images. This does not establish the control technology or adaptive capability of every intersection.

S11 City of Vancouver Electric vehicles

Existing EV program context. A port-by-port access, cost and reliability audit is still needed.

S12 Elections BC Local election advertising quick reference

Authorization-statement requirements. Campaign publication and expenditure obligations remain with the financial agent.

S13 City of Vancouver 2026 election

Election day is Saturday October 17, 2026. Use the City election information for current voting locations and procedures.

Campaign source documents. This collection consolidates the existing platform, housing, rent-relief, parks, rodent-control, recovery-work, digital-wallet, AI-review, RTB and City Servant drafts, alongside recent policy requests and the traffic, EV and tourism research reports. The package inventory identifies the inputs and substantive revisions.